

CHIEF INVESTMENT OFFICE

Viewpoint

Mini Melt-Up March 2024

All data, projections and opinions are as of the date of this report and subject to change.

IN BRIEF

- In our view, the "mini melt-up" period we are experiencing is due for a short breather as we approach the Federal Reserve's (Fed) March meeting, but we expect global stocks to remain in an uptrend led by the U.S. as profits outperform, inflation rates continue to head slowly lower, and productivity helps corporations maintain high margins.
- We see the potential for tailwinds in Equities that may provide additional upside. These include a durable earnings recovery, equity fund inflows, broadening market leadership, easier monetary policy, and early indicators turning positive.
- Bonds remain attractive and provide good diversification for multi-asset class portfolios with both reasonable income and the ability to decline substantially in yield in an economic downturn.

The broad equity markets continued their winning streak into the month of March with the S&P 500 surpassing the 5,100 level for the first time in history. Technology shares, namely semiconductors, maintained their leadership position. However, more cyclical areas such as Financials and Industrials also powered higher. This latest "mini melt-up" period with the S&P 500 up about 7.6% year-to-date through March 4, after rallying 24.2% in 2023, has been supported by better-than-expected fundamentals, not just enthusiasm over a forthcoming rate-cutting cycle.

A majority of corporate earnings continue to beat expectations, and profits are being revised higher. At the same time, bond yields and oil prices have held steady, credit spreads remain very tight and the U.S. dollar tame, and investors have become more comfortable with a delay to the Fed rate-cutting cycle. The below-trend economic growth widely expected has yet to materialize, which has helped support a solid overall profit trend. BofA Global Research believes that there is some upside to their current \$235 in earnings-per-share estimates for the S&P 500 for 2024 (consensus expectations are \$243) and recently raised their year-end target for the index to 5,400 from 5,000. We share this overall positive, yet balanced, view and expect a broader rotation to materialize throughout the year. The narrow market leadership engine of the Magnificent 7¹ has already transitioned to the Fantastic 4 companies at the same time that new leaders are outperforming the broader market from nontechnology sectors.

According to our latest analysis, the S&P 500 is more concentrated than at any time in the last 35 years. The current combined weight of the 10 largest companies in the S&P 500 is

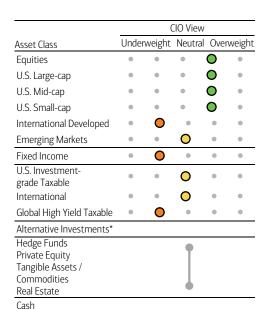
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CIO ASSET CLASS VIEWS

This month, the Global Wealth & Investment Management Investment Strategy Committee (GWIM ISC) did not make any tactical asset allocation adjustments. For the balance of 2024, we favor an overweight to Equities, solid income from bonds, and attractive cash flow from cash. For qualified investors, Alternative Investments should be considered for long-term growth and various sources of yield as a complement to public investments.

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^{*}Many products that pursue Alternative Investment strategies, specifically Private Equity and Hedge Funds, are available only to qualified investors.

CIO asset class views are relative to the CIO Strategic Asset Allocation (SAA) of a multi-asset portfolio.

¹ Apple, Amazon, Alphabet, Nvidia, Meta, Microsoft and Tesla.

33.6%. But examining the S&P 500 returns following previous peaks in market concentration, the index has historically gained in the 12 months that followed a peak, with an average return of 14.4%. Narrow leadership by itself is not a major cause for concern, in our opinion, especially when the narrow leadership is driven by above-market profits, and the leadership eventually shifts to additional parts of the market.

In addition to the narrow leadership in the U.S., Europe is also experiencing this trend. In the case of Europe, it is widely discussed that 11 top stocks are the main stars that have driven the STOXX 600 Index higher in recent months. Japan has slightly broader participation across their main indexes, and now the Nikkei 225 Index is at an all-time high, surpassing 40,000 on the index for the first time in history (the previous high was a little over 34 years ago). In our view, the "mini melt-up" period we are experiencing is due for a short breather as we approach the Fed's March meeting, but we expect global stocks to remain in an uptrend led by the U.S. as profits outperform, inflation rates continue to head slowly lower, and productivity helps corporations maintain high margins.

Investors should continue to be mindful of elevated geopolitical risks, concerns in office commercial property and, of course, worries over the rising interest costs on our national debt. We favor an overweight to Equities, solid income from bonds, and attractive cash flow from cash. For qualified investors, Alternative Investments should be considered for long-term growth and various sources of yield as a complement to public investments.

CIO INVESTMENT DASHBOARD AS OF MARCH 5, 2024

Our view for 2024 remains constructive, as recession concerns have abated, and inflation has continued to trend lower. While valuations for U.S. Equities remain elevated relative to long-term averages, with the S&P 500 forward price-to-earnings (P/E) ratio hovering around 20.6x, earnings are becoming more supportive with consensus estimating annual earnings growth of 10.8% for 2024, according to FactSet. We continue to see crosscurrents in the market landscape and anticipate bouts of choppiness but ultimately maintain a positive bias for equity markets this year.

Current readings on the key drivers of Equities for investors to consider, with arrows representing the recent trend:

	Implication for Equities	
Factor	Negative Neutral Positive	CIO View
Earnings		According to FactSet, estimated S&P 500 revenue and earnings annual growth rates in 2023 were 2.8% and 0.9%, respectively. Accordingly, this year, consensus expects growth of 5.0% and 10.8%. For 2023, Q4 estimates call for sales growth of 4.2% and profits growth of 4.0% on a year-over-year (YoY) basis. In Q1 of this year, consensus expects growth of 3.5% and 3.4%, respectively. Meanwhile, according to BofA Global Research, the three-month average of the Global Earnings Revision Ratio improved marginally in February. It remains below its long-term average, while the number of downgrades to profit estimates surpasses upgrades. Globally, this scenario stands for 17 of 20 countries and in 15 of 16 tracked industries.
Valuations	——	The S&P 500 P/E ratio (next 12 months) has risen to about 20.6x, the highest in over two years and above the long-term average. This headline measure suggests that U.S. Equities remain expensive, but relative discounts can be found in areas like Small-cap and Value.
U.S. Macro	→	Real gross domestic product (GDP) grew by 3.2% in Q4 2023 at a seasonally adjusted annual growth rate, resulting in full-year growth of 2.5%. On the demand side, a strong labor market and a cushion of savings have helped support consumer spending. Longer-run fiscal programs have helped support investment. A burdensome cost of living and elevated interest rates remain headwinds to growth. BofA Global Research expects GDP growth of 2.5% for Q1 and 2.7% for all of 2024.
Global Growth	—— •	Diverse headwinds face the global economy. In the Euro area, strict monetary policy has factored in slowing economic growth, while fiscal policy is tightening in Germany. Inflation has also subsided, though conflict in the Middle East has raised uncertainty. In China, officials have taken greater measures to help combat weakness in the property market and financial stress, which has fueled concern over the outlook. In the U.S., there remains economic resilience in general. After growth of 3.5% in 2022, the global economy is expected to have expanded by 3.0% in 2023 and should grow by 2.9% in 2024, according to BofA Global Research. This compares to average growth of 3.8% from 2000 to 2019, according to the International Monetary Fund.

	Implication for Equities	
Factor	Negative Neutral Positive	CIO View
U.S. Monetary Policy / Inflation	→	The Federal Open Market Committee has adopted a more neutral monetary policy stance. Fed officials have signaled the need for greater confidence in a sustained decline in inflation. Market expectations have aligned more with the Fed's median forecast of three policy interest rate cuts of 0.25% this year. BofA Global Research expects these to occur in June, September and December. This would take the target range from 5.25% to 5.50% presently to 4.50% to 4.75% by the end of the year.
Fiscal Policy	— O	U.S. pandemic-era fiscal support totaled nearly 31% of GDP. Moreover, a \$280 billion plan to strengthen the country's industrial base by investing in semiconductor production and research and development of new technologies has been authorized. Also approved was the 2022 Inflation Reduction Act (IRA). Among other elements, it provides nearly \$370 billion over 10 years for energy security and climate change projects. Despite these initiatives, nearer-term fiscal support has waned, with the latest example being the end to a moratorium on student loan debt payments. Yet amid ongoing negotiations, a bipartisan tax bill aims to retroactively enhance the child tax credit while liberalizing certain corporate tax provisions. Talks continue around federal spending plans for fiscal year 2024. Recently agreed is a two-tiered stopgap measure to continue to fund the U.S. government, set to expire on March 8 and March 22.
Corporate Credit	\rightarrow	U.S. High Yield (HY) and Investment-grade (IG) credit spreads continue to reflect lessened concern about an economic slowdown. Current levels are nearing those registered in 2021.
Yield Curve		Inversions, whereby longer-dated yields are below shorter-dated ones, exist in most sections across the U.S. Treasury yield curve. These include the fed funds (FF)/10s, 3-month/10s and 2/10s segments. Overall, the Treasury market suggests a heightened probability of a recession in the U.S.
Technical Indicators	O	The S&P 500 remains above its 200-day moving average, which is also in an uptrend. Measures of market breadth, such as the percentage of New York Stock Exchange stocks closing above their 200-day moving average and the cumulative advance/decline indicator, are gradually improving though still signal relative weakness overall. The Chicago Board Options Exchange (CBOE) Volatility Index (VIX) remains near prepandemic levels.
Investor Sentiment	— ••	According to the American Association of Individual Investors, bullish sentiment continues to outweigh bearish sentiment.

Source: Chief Investment Office.

EQUITIES

We are slightly overweight Equities: The economy shows early signs of reaccelerating, consumers remain healthy, corporate profits are turning higher, and monetary policy is pivoting from tightening to easing. The Equity rally that emerged in 2023 continued through the first months of 2024. Risks remain for moderating or mixed economic data, but investors remain confident that the interest rate cycle has peaked, helping to drive interest rates lower and equity valuations higher. We see the potential for tailwinds in Equities that may provide additional upside. These include a durable earnings recovery, equity fund inflows, broadening market leadership, easier monetary policy, and early indicators turning positive.

We are slightly overweight U.S. Equities: The U.S. currently remains our preferred Equity region relative to the rest of the world, given relatively stronger balance sheets in aggregate and better consumer fundamentals. Our outlook for U.S. Large-caps is positive, with strong fundamentals and the ability to produce healthy shareholder payouts. Following very strong recent performance, a pullback or consolidation in U.S. equities in the coming months would be healthy and reset the equity market for future gains. We maintain a slight overweight to Small-cap Equities on very attractive valuations, lower interest rates and cost of capital, improving technical trends, and a potential earnings inflection later in 2024. Small-caps could be leaders of the next decade if interest rates remain at reasonable levels and fundamentals improve.

We are optimistic that peak rates and peak inflation are behind us, and, combined with a resilient economy and consumer, we recently increased cyclical exposure in our sector views by becoming more favorable on areas like Consumer Discretionary and Industrials. We continue to emphasize Healthcare to reflect a balance between Value and Growth, low positioning and negative sentiment coming out of 2023, and our preference for quality at a reasonable price. We also maintain overweight exposure to Energy for strong free cash flows (FCF), capital return to shareholders and as a hedge for energy security, inflation reaccelerating, and geopolitical tensions. Energy remains the cheapest sector on valuation

EQUITY WATCH LIST

- Heightened geopolitical risk and conflict in the Middle East
- Inflationary pressures are moving lower but remain above the Fed's target level
- Economic data for production, labor, consumer expectations, and credit and liquidity conditions
- Progression of earnings estimates amid margin pressures
- Reorganization of global supply chains and U.S.-China relationship
- Pressures within the Office segment of CRE
- A broader rotation that favors Small-caps, cyclicals, and Emerging Markets

metrics and can provide some of the most attractive FCF yields. We have recently reduced exposure to defensive sectors like Consumer Staples and Utilities. The higher cost of capital could delay and push out some renewable energy projects, which were expected to drive earnings growth for the Utilities sector. While we are constructive on Information Technology (IT) and Communications Services as longer-term thematic trends, we maintain our neutral view in the near term on elevated valuations and post-strong outperformance. We deemphasize Materials as demand slows, supplies increase, and pricing power remains questionable. With interest rates moving lower over the last couple of months, we are neutral Real Estate (RE) and prefer being selective in the RE subsectors due to positive fundamentals in some areas of RE but weaker trends in other areas like Commercial Real Estate (CRE). We remain neutral Financials, as higher interest rates and higher capital reserves could increase volatility, but valuations are attractive, and banks rerated in 2023. Risks remain for higher costs of deposits and the higher cost of capital could weigh on earnings for both the Financials and RE sectors in coming quarters.

We believe strategic portfolios should continue to incorporate both Growth and Value factors that would simultaneously benefit from cyclical and secular forces gaining traction. Growth outperformed Value by the second-largest margin on record in 2023 and should continue to benefit from accelerated secular investments in artificial intelligence (AI) moving forward. Meanwhile, Value continues to trade at a relative discount to Growth and has led Growth when the Fed paused in past periods of elevated inflation. Looking at the past four easing cycles, Value-oriented dividend stocks have outperformed the S&P 500 on average after the first Fed rate cut, according to Bloomberg. We continue to suggest a disciplined and balanced approach between Value and Growth for long-term investors.

We are neutral Emerging Market Equities: Emerging Market (EM) Equities appear attractively valued, but prospective Fed rate cuts are unlikely to have a major positive effect given small current account deficits across the EM universe. We continue to expect a wide return dispersion between individual EM countries and regions. Growth in the heavyweight China market is likely to remain soft on a protracted basis, given structural weakness in the construction sector and constraints on the Technology sector from a tighter domestic regulatory environment and global export controls. Stronger domestic demand in the broader Asia-Pacific region should help to offset external weakness from China exposure. Central and Eastern European markets remain most exposed to the Russia-Ukraine war through trade links and high dependency on natural gas imports, while market direction in Latin America, the Middle East, and Africa should remain broadly tied to the direction of natural resource prices, particularly on any broadening of the Israel-Hamas conflict. The structural rise in EM consumer spending remains a big reason why we believe investors should consider maintaining a strategic allocation to EM Equities, as appropriate. The emerging world now constitutes around 40% of global Personal Consumption Expenditures according to the United Nations, and ongoing convergence with developed economies should support GDP growth and corporate earnings over the longer term. We favor active management² when investing in EM, as fundamentals differ across countries based on fiscal capacity, external funding needs, corporate governance, and other factors.

We are slightly underweight International Developed Market Equities: We continue to prefer U.S. versus International Developed given our higher-quality view. We remain slightly underweight Europe, given headwinds to economic growth and corporate profits and the potential for fiscal tightening in high-budget-deficit European Union (EU) countries. Natural gas prices have fallen from their crisis peaks, but ongoing curtailment of Russian supply and growing demand from Asia mean that supply constraints could reemerge at a later stage. We maintain a neutral view on Japanese Equities, which should see a near-term continuation of central bank accommodation relative to the rest of the world. But monetary policy should be normalized this year as inflation returns to more normal levels on a sustained basis. As aggregate net energy importers, International Developed markets would also be more vulnerable to any potential rise in energy prices on any broadening of the Middle East conflict. We believe long-term investors should

² Active management seeks to outperform benchmarks through active investment decisions such as asset allocation and investment selection.

maintain some strategic exposure to International Developed Equities, as appropriate, given that they trade at a discount relative to U.S. Equities, contain more of a balance between Value and Growth sectors, can offer attractive dividend yields, and provide diversification.

FIXED INCOME

We are slightly underweight Fixed Income: We are still favorable on a significant allocation to bonds in diversified portfolios but recently used Fixed Income as a source of funds to reposition favorably within Equities.

The Fed has signaled that both rate cuts and a slowing of quantitative tightening (QT) are on the table this year, in the June-to-July time frame. The Fed also signaled that it no longer expects significant economic weakness to be necessary in its fight against inflation.

We are slightly positive on U.S. Governments. While rates have been consolidating since rallying strongly in Q4 2023, nominal and real rates are still some of the most attractive in 20 years. Longer-term yields—not witnessed since the pre-Global Financial Crisis (GFC) of 2008/2009 era—provide excellent income-generating power, in our opinion. Real yields—the yield after inflation, as measured by Treasury Inflation-Protected Securities (TIPS)—are close to or above 2% across the curve, the higher end of the range since 2008. Earning a positive, substantial yield after inflation on U.S. government-guaranteed securities is a welcome relief for savers after years of financial repression. We still recommend a slightly long-duration position versus a stated benchmark to take advantage of these higher yields, and as prudent positioning against macro risk in the increased Equity positioning of a diversified portfolio.

We are slightly underweight both Investment-grade Corporates and High Yield: For IG, this reflects our view that despite relatively attractive all-in yields of around 5.5%, credit spreads screen rich—exceedingly so in some parts of the market, such as high-quality Industrials. Credit markets have fully embraced the soft/no-landing scenario for 2024, and while the case for easing monetary policy keeps getting pushed to the right, we believe this has little effect on the intermediate term macro-outlook, with recent data supporting the case of a re-acceleration of growth in the U.S.—which is positive for risk assets.

That being said, current valuations already fully reflect this improved macro backdrop, as IG spreads trend near post-GFC lows of around 90 basis points (bps) to 100 bps despite significant technical headwinds to start the year with issuance coming at a record pace for January. Demand has also surprised to the upside, with deals well oversubscribed, and in some cases, pricing with negative concessions. While certainly a welcomed sign of investor risk appetites, these conditions are not sustainable over the long term.

To be clear, we don't see a risk or catalyst for spreads to move materially wider over the intermediate term, and history has shown that credit spreads can trend at low/rich levels for an extended period of time (i.e., late 1990s and mid-2000s). With the U.S. economy on such strong footing, any move wider in credit spreads would likely be more contained. However, the margin for error at current valuations remains slim, and we see more limited upside in credit spreads. On average, at starting spread levels of 100 bps or less, IG underperforms duration-matched Treasurys 12 months forward.

We therefore believe that an up-in-quality and defensive tilt within a corporate allocation is prudent and would look to rerisk portfolios should we see spreads move closer to the 120 bps to 130 bps level.

Credit losses in IG are generally minimal and not a large component of spreads or yields, but the same cannot be said in HY. Fortunately, HY yields-to-worst—while volatile of late—remain around 8%. Valuations provide modest compensation for credit losses and suggest reasonable returns over medium-to-longer time frames. Spreads, however, remain in the 375 bps to 400 bps range, below the 650 bps to 800+ bps level seen in many recessions, and similar to IG, fully reflect a soft/no-landing outcome and a moderation or improvement in default losses over the next 12 months. We therefore maintain our slight

FIXED INCOME WATCH LIST

- Resilient or resurgent inflation
- Increased risk aversion or recessionary risk via spreads, yields or new issue activity
- Signs of significantly negative
 Fixed Income fund flows
- Dislocations in CRE markets
- Potential credit deterioration if economic weakness

underweight positioning, and see better risk adjusted opportunities in other asset classes such as Equities. Within HY allocations, we prefer a balanced allocation between secured floating-rate leveraged loans and unsecured HY bonds.

We are slightly overweight on Mortgage-backed Securities: Aiming to bring down stubbornly high inflation, the Fed has steadily tightened financial conditions by raising interest rates and engaging in QT. Weaker technical dynamics led to a material widening of Mortgage-backed Securities (MBS) spreads last year, breaking into the 70 bps range in October 2023 before retracing back to the current near-50 bps range. In our opinion, the current level of MBS spreads after the rally still represents value when compared to corporates, using the long-term average.

Duration extension, a key risk for MBS investors, has been substantially mitigated, with MBS duration now significantly lengthened. Another important risk, interest rate volatility, remains elevated at levels that make MBS bonds more appealing, as their spreads are likely to outperform should interest rate volatility subside. Although weak demand from the Fed, financial institutions holding two-thirds of the MBS market and an unsettling geopolitical/macro environment make it possible for MBS spreads to widen further, MBS spreads and yields appear attractive relative to Treasurys and IG corporate bonds over the long-term.

ALTERNATIVE INVESTMENTS

Unlike Traditional asset classes, establishing and exiting allocations to Alternative Investments (Alts) can be a long-dated process given liquidity constraints. Because of their illiquid and long-term nature, Alts should be viewed in terms of strategic allocations. Therefore, our views on Alts strategies within each asset class reflect potential tilts in new dollar deployment based on relative opportunity, in contrast to a tactical repositioning in public markets.

Some key CIO principles for qualified investors to consider when investing in Alts include:

- Think strategically and long term: Alts are largely illiquid and therefore require a long time horizon when incorporating into portfolios.
- Invest methodically, including in downturns: A properly implemented Alts program requires a consistent commitment, particularly within private markets strategies; withdrawing during periods of volatility can undermine the long-term benefits of the asset classes and result in underallocation.
- **Diversify:** Seek diversification by strategies and managers. Investing methodically within private markets strategies also improves vintage year diversification.
- **Prioritize high-conviction managers:** Performance dispersion is significantly wider within Alts than in Traditional investment strategies; manager selection is therefore a potential opportunity.

Hedge Funds: On the back of concentrated equity market gains and soft Fixed Income markets, Hedge Funds (HF) produced positive returns to start the year. HFs overall generated 0.2% in January,³ and early prime brokerage reports suggest further gains in February. Equity Hedge (EH) strategies have started the year with decent alpha* generation, with strong positive short alpha in January followed by modest long alpha in February. The concentrated gains of U.S. Equity Indexes were largely a headwind to EH strategies in 2023; thus, the setup in 2024 could be more favorable if Equity dispersion increases or if there is a broad-based equity market sell-off.

Macro strategies started the year positively, returning 0.6% in January.⁴ Early-February estimates suggest managed futures strategies have continued to perform well given

CIO Views on Alts Strategies

Hedge Funds

Equity Hedge +

Bull case	Potential alpha* generation opportunities for low net strategies in volatile or high dispersion markets; short alpha improving after difficult start last year; low net better positioned if
	Equities sell off
	Equities sell off
_	Narrow breadth and low dispersion continue to

market would limit opportunity set

challenge active management; beta**-driven

Higher rates pressuring levered balance sheets

Event Driven

case

Bull	creating potential for distressed; merger deal
case	spreads moderately wide and higher risk-free
	rate positive for merger arbitrage
Bear	Distress may not materialize in size or may be
	delayed; low mergers & acquisition volumes and
case	high regulatory uncertainty

Relative Value

Bull	Still in world of higher yields; economic resiliency
case	supportive of credit; decent dispersion in HY
Bear	Spreads not attractively wide; potential increase
case	in credit risk and defaults in coming year

Macro +

	Possible "higher-for-longer" rate regime could
Bull	create cross-asset volatility in rates and foreign
case	exchange; next leg down in inflation could prov more challenging to achieve
Bear case	Fed pause could take direction out of Fixed Income; choppy markets difficult for trend- following

Beta is a concept that measures the expected move in a stock relative to movements in the overall market. **Bull case is an environment or set of factors that could represent tailwinds for the strategy. **Bear case** is an environment or set of factors that could represent headwinds for the strategy. **+ symbol** indicates the strategies CIO views as having the most favorable opportunity set for new investment within the Alts asset classes.

³ HFR, Inc. HFRI Fund Weighted Composite Index. As of March 4, 2024.

⁴ HFR, Inc. HFRI Macro (Total) Index. As of March 4, 2024.

^{*}Alpha is a measure of the active return on an investment, the performance of that investment compared with a suitable market index

trends across various asset markets, including equities, currencies, Fixed Income and certain commodities. As the world shifts from hawkish monetary policy toward central bank easing cycles, the opportunity set for Macro strategies may evolve. Relative value trades may take precedence in an environment lacking large trends. In addition, Macro strategies can offer significant portfolio utility by virtue of low historical correlations to Equities and Fixed Income and a propensity to generate "crisis alpha".

Private Equity: As we have mentioned previously, Private Equity (PE) strategies generally lagged public equity markets last year, following outperformance in 2022. Fourth quarter performance, which can often be revealing given year-end valuation exercises, is generally not yet available; however, Q4 earnings from several publicly traded Alternative asset managers anecdotally suggests low single digit gains for PE.⁵

With interest rate cuts on the horizon and resilient economic conditions, expectations are for deal volumes to pick up across private markets. There has yet to be a sustained burst of activity thus far, though PE managers have been increasingly laying out deal timelines for later in 2024 and early 2025. For now, PE strategies are still contending with high interest rates, making the relative value calculation versus debt more challenging. But the path to PE's reinvigoration in the coming year is becoming clearer, though the path will depend in part on interest rate dynamics.

Private Credit (PC) strategies have continued to perform well. Direct Lending one-year returns through Q3 2023 were 11.2%,⁶ and Q4 returns are expected to be positive given public credit performance. Leveraged credit markets have been notably active to start the year, with significant volumes of private debt taken out by broadly syndicated loans. With spreads having tightened across public leveraged credit and PC spreads remaining wide, BofA Global Research expects a continued large opportunity set for private-to-public deals (greater than \$100 billion) given meaningful interest expense savings for borrowers.⁷ We expect the push-and-pull dynamics between public credit and PC markets to continue over the course of the cycle even while PC continues to grow in prominence on a secular basis.

Private Real Estate: Investors and the financial press continue to shine a spotlight on Private Real Estate (PRE) given persistent challenges. Much of the focus has been on CRE debt and the extent to which credit losses might spark systemic issues (particularly at U.S. regional banks). The magnitude of the maturing CRE debt is large (\$929 billion in 2024 according to the Mortgage Bankers Association), though it is largely known by the market this year's figure may be smaller due to assumptions related to CRE exposures disclosed by banks. We continue to expect systemic issues to be contained, but for the PRE cycle to continue to play out as a slow burn.

The strong rally in Real Estate Investment Trusts (REITs) in Q4 has likely closed some of the gap between the implied cap rates of public REITs and appraisal-based cap rates across PRE, which have continued to slowly rise. Fed rate cuts will likely bring welcome relief for the asset class; however, fundamentals remain tepid with net operating income growth slowing and vacancy rates increasing across different sectors. Transaction volumes will need to increase to facilitate price discovery given the disconnect in public and private valuations. Sector and geographic differentiation are warranted and can provide opportunity for discerning investors. New capital deployment in general, and PRE lending strategies in particular, look increasingly interesting. For the longer term, PRE continues to make sense as a strategic allocation given the diversification benefits and income features.

Infrastructure: Within Real Estate, Infrastructure remains a key long-term theme. The U.S. has a widely acknowledged ageing infrastructure base that will require significant public and private investment. Hundreds of billions of dollars have already been earmarked for infrastructure spend through several federal bills in recent years. Infrastructure also has direct links to the Energy Transition theme, which will play out over the coming decades. In addition, Infrastructure has historically performed well on a relative basis during inflationary periods and has the potential to improve diversification in portfolios.

Private Equity

Buyout

case

Current vintages likely attractive for long-term given lower valuations and profitability focus;

Bull within PE, Secondaries benefiting from secular growth and institutional investors seeking liquidity; deal activity likely to surge if rates and inflation fall

Bear Higher rates require larger Equity investments;

deal and exit activity still low

Venture/Growth

Bull case

Bear case

Significant correction in the last two years benefits capital providers; Al could drive investment supercycle; early Venture Capital (VC) stages more insulated than later stages; falling rates would likely be tailwind

Ex-Al VC market still challenged; VCs focused on supporting portfolio companies; initial public offering (IPO) drought continues; timelines extended plus increased risk of dilution; higher rates drag on unprofitable companies

Special Situations

Default rates rising; "higher-for-longer" would increase pressure on levered balance sheets; RE-adjacent opportunities; companies seeking creative financing before maturities

Bear Fed-engineered soft or no landing could smooth out credit cycle, keeping it more average

Private Credit +

High current yields; healthy spread to public credit; economic resiliency supportive of credit; secular tailwinds supporting growth; fresh capital can underwrite to current risks

Bear case Fed poised to lower rates; credit risk likely to rise; regulatory attention could change dynamics; significant capital allocating to PC

Real Estate

Private Real Estate

Supply/demand imbalance in Residential driving secular opportunities; sectors like Data Centers rising; transaction cap rates slowly reflecting lower valuations; lower mortgage rates may unlock markets; lending strategies offering compelling profiles; distressed/opportunistic could emerge given stress

Appraisal cap rates yet to fully adjust and wide to implied public REITs cap rates; transactions depressed; pressure rising in value-add multifamily financed with floating-rate debt

Infrastructure +

Bull case from fiscal spend; large need for energy transition and upgrading ageing infrastructure; potential to be inflation beneficiary if new resting rate structurally higher

Bear Higher rates challenging project financing; lower case inflation could mitigate relative attractiveness

Within RE, Infrastructure to continue benefiting

Bull case is an environment or set of factors that could represent tailwinds for the strategy. **Bear case** is an environment or set of factors that could represent headwinds for the strategy. **+ symbol** indicates the strategies CIO views as having the most favorable opportunity set for new investment within the Alts asset classes.

⁵ Bloomberg, PitchBook, Inc. As of March 4, 2024.

⁶ Cliffwater LLC. Cliffwater Direct Lending Index. As of March 4, 2024.

⁷ BofA Global Research, "Collateral Thinking: Private-to-Public Deals on a Hot Streak," February 9, 2024.

Tangible Assets: Global growth anchors demand for commodities and is showing some signs of stabilization, led by the U.S. Still, global growth remains below-trend with the JP Morgan Global Manufacturing Purchasing Managers' Index (PMI) still in contraction territory despite an above consensus increase in January. Weak global demand is reflected in cyclical commodity prices like industrial metals, which declined by 14% last year, according to Bloomberg, and continued to move lower in January. We believe global growth and commodity demand will remain muted to start the year, but geopolitical risk and geoeconomic maneuvering are wild cards for energy commodity prices. Elevated geopolitical risk also supported gold prices in 2023, but interest rate volatility has caused the asset class to oscillate. Most recently, the Fed decision to push back interest rate cuts has pressured gold prices. We continue to believe gold is most effectively implemented as a strategic diversifier.

With the Fed eventually shifting to an easier monetary policy stance, the dollar will likely remain under pressure even as it has exhibited near-term strength. It is likely that a Fed shift is also coinciding with weaker U.S. growth on an absolute basis and relative to other countries, where it has held clear advantages. Importantly, the U.S. dollar remains overvalued versus a number of major currencies.

Tangible Assets

	Geopolitical risk could spill over and pressure
Bull	commodities supply; macro factors including
case	currency could support oil prices; potential for
	diversification and inflation hedge
	Slowing global growth reduces demand support
Bear	for commodities; increasing energy supply has
case	offset Mid-East tensions; real rates staying high
	could pressure "safe" havens like gold

Bull case is an environment or set of factors that could represent tailwinds for the strategy. **Bear case** is an environment or set of factors that could represent headwinds for the strategy. **+ symbol** indicates the strategies CIO views as having the most favorable opportunity set for new investment within the Alts asset classes.

MACRO STRATEGY

- Upside surprises to liquidity conditions and deficit-funded fiscal stimulus defined the macro backdrop in 2023 and have continued into 2024 with additional fiscal packages and expansionary monetary liquidity. Solid risk-asset performance, including Equities, reflect this fiscal incontinence and monetary liquidity party that started last March with the bailout of regional banks. Equity bull markets are built on the back of ample liquidity and strong real growth and the market is getting both from monetary and fiscal policy.
- The U.S. labor market is reaccelerating as the massive easing in financial conditions stimulates faster growth with payrolls averaging near 300,000 per month after revisions since October. Given firm real growth and strong jobs, the Fed will likely hold off until June to start cutting rates.
- Global cyclical momentum is showing some signs of stabilization on the back of firm U.S. growth. The Global Manufacturing PMI for January rose to its highest level in over a year but remains in contraction territory.

ECONOMIC FORECASTS (AS OF 3/1/2024)

	Q4 2023A	2023A	Q1 2024E	Q2 2024E	Q3 2024E	Q4 2024E	2024E
Real global GDP (% y/y annualized)	=	3.0*	=	=	=	=	2.9
Real U.S. GDP (% q/q annualized)	3.2	2.5	2.5	2.0	2.0	2.0	2.7
CPI inflation (% y/y)	3.2	4.1	3.2	3.4	3.1	2.9	3.2
Core CPI inflation (% y/y)	4.0	4.8	3.7	3.4	3.4	3.3	3.5
Unemployment rate (%)	3.8	3.6	3.8	3.8	3.9	3.9	3.9
Fed funds rate, end period (%)	5.33	5.33	5.38	5.13	4.88	4.63	4.63

The forecasts in the table are the baseline view from BofA Global Research. The Global Wealth & Investment Management (GWIM) Investment Strategy Committee (ISC) may make adjustments to this view over the course of the year and can express upside/downside to these forecasts. There can be no assurance that the forecasts will be achieved. Economic or financial forecasts are inherently limited and should not be relied on as indicators of future investment performance.

A = Actual F/*= Fstimate

Sources: BofA Global Research; GWIM ISC as of March 5, 2024. Forecasts are subject to change. When assessing your portfolio in light of our current guidance, consider the tactical positioning around asset allocation in reference to your own individual risk tolerance, time horizon, objectives and liquidity needs. Certain investments may not be appropriate, given your specific circumstances and investment plan. Certain security types, like hedged strategies and private equity investments, are subject to eligibility and suitability criteria. Your advisor can help you customize your portfolio in light of your specific circumstances.

S&P 500 SCENARIOS BASED ON FORWARD P/E AND 2024

The table below provides a rough indication of where the S&P 500 Index's central tendency could be, given various scenarios for EPS in 2024 and P/E ratio multiples. These scenarios are not official price targets and are not meant to signal levels where portfolio actions may always be needed. However, during times of market volatility, it's useful to keep this basic framework in mind when considering whether to incrementally add to or trim risk from portfolios while staying invested in one's strategic asset allocation framework.

2024 EPS	EPS	EPS Forward P/E (Next 12 months)							
	17.0x	18.0x	19.0x	20.0x	21.0x				
\$265	4,505	4,770	5,035	5,300	5,565				
\$255	4,335	4,590	4,845	5,100	5,355				
\$245	4,165	4,410	4,655	4,900	5,145				
\$235	3,995	4,230	4,465	4,700	4,935				
\$225	3,825	4,050	4,275	4,500	4,725				
\$215	3,655	3,870	4,085	4,300	4,515				
\$205	3,485	3,690	3,895	4,100	4,305				

For illustrative purposes only. Source: Chief Investment Office as of March 5, 2024.

CIO ASSET CLASS VIEWS AS OF MARCH 5, 2024

	CIO View						
Asset Class	Underweight Neutral Over		al Overw	veight	Comments		
Equities	•	•	•		•	We are slightly overweight Equities. The Fed's pivot combined with significant cash on the sidelines and in short term Fixed Income instruments could result in rotations into Equities, cyclicals and Small-caps this year, while mega cap growth stocks remain core positions in Equity portfolios. We remain overweight the U.S. and neutral EM, with a slight underweight to International Developed.	
U.S. Large-cap	•	•	•	0	•	We have a slight preference for Value over Growth, given better absolute and relative valuations. We believe portfolios should incorporate both Growth and Value factors as appropriate.	
U.S. Mid-cap	•	•	•		•	We remain positive on the outlook for Mid-caps and potential earnings improvements in this area of Equities.	
U.S. Small-cap	•	•	•		•	We maintain a slight overweight to Small-caps on the historically wide valuation gap between Large-caps and Small-caps, the declining cost of capital, signs of economic green shoots, improving technical trends and the resilient U.S. consumer.	
International Developed	•	0	•	•	•	International Developed Equities remain attractively valued, but central bank policy is likely to remain restrictive for longer than in the U.S. and markets remain more vulnerable to any potential broadening of the Middle East conflict. Underlying rates of nominal growth are also expected to trail U.S. levels.	
Emerging Markets	•	•	0	•	•	We are neutral EM Equities overall with regional markets likely to be driven by relative exposures to weaker China growth, the ongoing Russia-Ukraine conflict and natural resource prices. Valuations appear attractive, but Fed rate cuts unlikely to have a major positive impact.	
International							
North America	•	•	•	0	•	The U.S. remains our preferred region given balance sheet strength, better fundamentals for consumer spending and healthy shareholder payouts.	
Eurozone	•	0	•	•	•	Lower natural gas prices are a source of relief, but key risks stem from potential fiscal tightening in high-budget-deficit EU countries, weaker economic growth, and the potential for energy supply constraints to reemerge amid the ongoing Russia-Ukraine and Middle East conflicts.	
U.K.	•	•	0	•	•	Domestic demand at risk from still high mortgage rates. Historically weak exchange rate risks compounding inflation pressures. Withdrawal from EU single market remains a negative for medium-term growth.	
Japan	•	•	0	•	•	Near-term relative support expected from monetary accommodation versus the rest of the world, but headwinds likely to increase from ongoing normalization of interest rates. Official efforts to increase corporate returns to shareholders a potential boost for valuation.	
Pac Rim*	•	•	0	•	•	Regional activity to be dampened by exposure to weaker China growth but offset by relative strength in domestic demand. Large weighting in Financials increases vulnerability to any potential broadening in banking sector stress.	
Fixed Income	•	0	•	•	•	Bonds remain attractive and provide good diversification for multi-asset class portfolios with both reasonable income and the ability to decline substantially in yield in an economic downturn. Slightly long-duration positioning recommended, balancing the risk of further tightening/high yields against significantly better valuations.	
U.S. Investment- grade Taxable	•	•	0	•	•	Preference for Treasurys relative to credit and spread products, as nominal and real rates are some of the most attractive in over a decade, while the economy slows, and recessionary signals remain.	
International	•	•	0	•	•	International rates markets have become significantly more attractive as global Central Banks raise rates to help fight inflation, no longer trading at a significant discount to the U.S. except in Japan where the Bank of Japan is still keeping longer-term rates artificially low.	
Global High Yield Taxable	•	0	•	•	•	Valuations present more attractive medium-to-long-term returns even after estimating credit losses. However, increased recession concerns could cause near term price losses, and spreads are not at recessionary levels. Any additions to HY, therefore, should have a long-time horizon. Within HY, we prefer balanced exposure between floating-rate loans and HY unsecured.	

^{*} Pacific Rim refers to the geographic area surrounding the Pacific Ocean. The Pacific Rim covers the western shores of North America and South America, and the shores of Australia, eastern Asia and the islands of the Pacific. Tactical qualitative investment strategy weightings are relative in nature versus the strategic weightings for a fully diversified portfolio. Weightings are based on the relative attractiveness of each asset class. Tactical strategy weightings are for a 12- to 18-month time horizon. CIO asset class views are relative to the CIO Strategic Asset Allocation (SAA) of a multi-asset portfolio. Because economic and market conditions change, recommended allocations may vary in the future. Asset allocation cannot eliminate the risk of fluctuating prices and uncertain returns. All sector and asset allocation recommendations must be considered in the context of an individual investor's goals, time horizon, liquidity needs and risk tolerance. Not all recommendations will be in the best interest of all investors.

CIO EQUITY SECTOR VIEWS AS OF MARCH 5, 2024

The CIO Equity sector view is developed by applying a multi-input process combining the CIO's factor views and fundamental bottom-up industry outlook with top-down macro-economic changes and trends. The factor approach emphasizes valuation and momentum as key inputs, with a fundamental overlay taking into consideration forward-looking views of growth, profits, policy, events and sentiment as well as inclusion of certain investment themes. BofA Global Research's sector strategy views are also captured as an input into the CIO process. Our sector views are developed with a 12- to 18-month outlook but are revisited monthly by the GWIM Investment Strategy Committee.

		CIO View	, <u>—</u>	
Sector	Underweight	Neutral	Overweigh	t Comments
Energy	• •	•	•	Despite signs of slowing demand, we remain overweight the Energy sector for three key reasons: 1) Attractive valuation as the lowest valued sector in the S&P 500 on cash flows and earnings; 2) High FCF generation at current oil price levels and attractive FCF yields and; 3) The decline in Energy in 2023 combined with negative sentiment and low conviction for Energy provides an attractive hedge for energy security, inflation, disruptions in energy production and geopolitical risks. OPEC+ continued supply cuts and limited spare capacity provide additional support for the sector. And the decline in capital expenditures and lack of long-cycle energy investments in recent years are supportive for Energy stocks. Above-average energy prices combined with substantial cost-cutting initiatives and capital discipline over recent years built significant operating leverage into Energy companies. We also highlight higher cash returns to shareholders through base dividends, variable dividends, and stock buybacks. Longer term, secular headwinds still confront the sector, including the transition to clean energy, lower renewable energy costs and Environmental, Social and Governance (ESG) focus by investors. Continue to emphasize companies that are low-cost producers with high FCF, balance sheet strength and low break-even oil prices. Energy stocks still provide attractive valuations and strong dividends with stalled momentum.
Healthcare	• •	•	•	Consider positions in larger biopharma stocks with attractive relative valuations and upcoming catalysts. In an environment where financial conditions are in flux and economic growth is slowing, Healthcare stocks provide attractive characteristics, including quality, dividend growth, dividend yield and lower beta. Healthcare fundamentals have been able to withstand much of the macro pressures seen globally, but flows last year were weak in the Healthcare sector. Further, in 2023 negative earnings revisions were made by analysts across the sector. Distributors, medical devices, and large biopharma are best positioned, in our view, to weather pressure on margins, while a return to a more normalized environment should benefit life science equipment and tools companies as we progress through 2024. As a whole, large pharmaceutical companies remain attractive as they trade at a material discount to Healthcare sector peers and the broader market. Further, significant cash on strong balance sheets, combined with more aggressive business development efforts and a greater focus on explaining long-term growth drivers make large pharma more attractive over the intermediate term. Over a longer duration, drug pricing headwinds may return as demographic shifts put more pressure on government payors and as value-based care initiatives gain momentum. Emphasize exposure to long-term positive trends in life science/bioprocessing equipment, innovative and differentiated medical devices and animal health, as well as more intermediate opportunities in Large-cap biopharma and diversified med tech. Valuation remains attractive and momentum is improving.
Consumer Discretionary	• •	•	•	With a resilient consumer, strong job market and better-than-expected economic backdrop, we are overweight Consumer Discretionary. Slightly lower energy costs, wage increases and a strong job market with only selective job cuts confined largely to the technology-related industries is helping to maintain solid consumer spending. Consumers remain resilient and are finding ways to alter their budgets to accommodate both experiences and necessities. Further, with inflation declining from the highs experienced last summer and interest rates also moving lower, this is helping to improve consumer confidence. Consumer retail channels are shifting back to online spending as value-oriented consumers utilize alternative payment methods to supplement their spending and seek out bargains. More evidence of economic strength and a resilient consumer could help support relative earnings growth and relative valuation levels. Valuation for the sector is elevated and momentum improved over recent months.
Industrials	• •	٠	0 •	There are multiple thematic drivers for Industrials over the next three to five years including improving outlooks for international defense budgets outside the U.S. as the global risk environment is elevated, underpinning favorable dynamics for defense companies. Aerospace is benefiting as well from the ongoing recovery in consumer and business air travel and a multi-year backlog of commercial plane orders to build and deliver. Potential improvements in the global capital expenditures cycle, including the normalization and reshoring of supply chains and manufacturing, and investment in new equipment after years of focusing on productivity, and fiscal stimulus plans could support the construction, transportation, machinery, and freight and logistics industries longer term. However, weaker import/export demand from Europe and China could be a drag on earnings growth for industrial conglomerates and transport stocks. Secular growth drivers support the longer-term view for Industrials and near-term the sector provides exposure to short-cycle/early-cycle areas. Valuation is slightly elevated, and momentum is improving.

Comments
s neutral despite improvements in supply chains and Al-driven flows into mega-cap ever, margin risks remain for companies in the sector and the potential remains for sions that are more likely to affect higher-beta, higher-valuation companies. Despite and Al trends, software margins could continue to deteriorate, as Cloud consumption under some pressure near term and is not immune to a macro slowdown. We suggest a nabias to larger and higher-quality companies with strong earnings growth, FCF and inue to encourage investors to be careful about unprofitable, expensive, and long-ripe pandemic accelerated the digital transitions for many industries, but, over the positive on the secular growth trends for Cloud computing, machine learning and Al, expersively, and semiconductors. Valuations in the sector declined in 2022 but were again in 2023 and to start 2024, especially after the rally in Al-related companies. However, in interest rates could pressure multiples for high-growth and high-locks with low to no profits; therefore, look for GARP (growth at a reasonable price) in actors. The IT sector still generates significant FCF, dividend growth and remain longs for the sector. Technology is deflationary by nature; therefore, long-term investors insformational and industry-leading businesses on market weakness. Valuations remain in is strong.
ommunication Services sector, as some of the largest companies in this sector have mental characteristics and could be more attractive in a slow-growth economic or concern for ongoing regulatory oversight and the never-ending battle over content, now adjusting their business models to reduce costs and become more efficient. Ad an e-commerce to travel and leisure, hence advertisers are having to shift their suffering from rising costs and slowing sales, which could drive changes in advertising structive on the sector based on three key factors: 1) Valuation multiples were largely arnings estimates were reduced; and 3) More importantly, broad cost-reduction plans arnings upside. Valuations are neutral and momentum improved in the fourth quarter stalled.
nancials sector. Despite the arrival of a higher-interest rate regime, U.S. banks \$0.5 trillion in deposit outflows last year, according to Fed data, and more than \$0.75 April 2022. Depositors have sought the perceived "safety" of the biggest banks and the noney market funds. Funding pressure coupled with higher regulatory capital ead to tighter credit standards and slow the pace of lending going forward. Despite expected decline in 2024 net interest income, bigger banks are better positioned than y regarding commercial real estate exposure) and valuations appear to already all bad news. Risks to the downside appear balanced compared to potential upside for itial for higher capital requirements that could be a near-term headwind. Capital return one of the investment case for banks. Overall, the volatility of the Financials sector recent addition of large e-payment and credit card networks that have been stable historically. We also favor life insurers, which gain significant tailwinds from higher excycleding investment portfolios. Investment income accounts for roughly one-third of Given structural headwinds in property and casualty insurance, we prefer, for qualified set managers, like PE, that consistently draw fund inflows, typically find their most contunities in times of economic stress and maintain pricing power in management is attractive, and momentum recently improved, but fundamentals are mixed in the
erest rates from 2023 peak levels reduces some risks regarding refinancing and the state projects. Further, expectations of Fed rate cuts in the future in addition to I very bearish sentiment last year in the RE sector could lead to increased Equity e sector in 2024. However, interest rates still elevated compared to the zero-rate eased interest expenses could still weigh on RE sector earnings in coming quarters, more selective within the RE sector and prefer neutral sector exposure. There are its subsectors because of consumer and corporate changes like remote work, as travel, etc., that are potential longer-term headwinds for CRE companies (e.g., and retail-related property owners as companies consolidate RE footprints. Furthermore, ward pressure on rental rates as lease contracts expire and new contracts are emphasize longer-term secular trends in data centers, communication infrastructure dustrial RE. Valuations are neutral, and momentum started to improve.
ts ss nd wa en

	CIO View				
Sector	Underweight	Neutral	Overwe	ight	Comments
Utilities		•	•	•	The sharp move lower in key rates seen for much of Q4 2023 helped propel Utilities to a positive return in the quarter. This sets up an incrementally more challenging entry point for Utility stocks at the start of the year as investors reassess the trajectory of potential Fed rate cuts. A still elevated cost of capital compared to the past decade could delay and push out renewable energy and grid hardening projects at utilities, with these projects expected to be key drivers of earnings growth in the sector. Regulatory reviews are an important risk factor for the sector, and we note this risk is elevated in 2024 as state-level regulators have become increasingly sensitive to passing along increases to ratepayers who are financially stretched by lingering inflation. Utilities historically provide reliable earnings and outperform in the late cycle and during economic growth slowdowns, especially regulated utilities that provide a defensive hedge to portfolios. Utilities have provided greater balance and lower beta and helped diversify cyclical Equity exposure in portfolios. For the longer-term, we emphasize Utilities with growing renewable power generation from solar and de-emphasize ones that rely strictly on coal-power generation. Over the next decade, the 2022 Inflation Reduction Act (IRA) legislation provides a strong runway for future renewable energy investments and projects—though we expect noise about potential IRA repeal to dominate much of the coming year ahead of the November election, with potential for volatility among Utility stocks perceived as IRA "leaders". Prefer Utilities with strong balance sheets, constructive regulatory mechanisms, and low-volatility business models. Valuation is slightly elevated, and momentum has declined.
Materials	•	•	•	•	Pockets of slower global growth and weaker commodity prices factor into our more cautious view on the Materials sector. We are seeing deceleration in the pricing cycle from higher pricing levels in 2022 and 2023. Higher interest rates in the developed world and ongoing trials securing labor and materials are pushing some project timelines to the right, and, with the additional challenge of higher energy costs, we are seeing some formerly profitable projects being reconsidered. On the supply side, concerns remain around too much new capacity for petro-chemicals and commodity chemicals with questions regarding demand levels for 2024. Multiples could contract if we see persistent pricing declines across the commodity complex. Such a trend would give some intermediaries relief on costs, but if they are also experiencing volumes decline, operating leverage could be at risk. We still see some longer-term tailwinds for demand, such as bipartisan support for U.S. infrastructure and energy transition spending; however, mixed data and the slower than expected reopening in China makes the risk-reward outlook less attractive with both inflation and pricing power moving lower. Amidst softer demand trends and supply growth, consensus estimates appear elevated. Negative earnings revisions continued in the Materials sector over Q4. As a result, the underlying sector valuation and momentum are neutral.
Consumer Staples		• •	•	•	Remain underweight the more defensive Consumer Staples sector and prefer exposure to the more cyclical Consumer Discretionary sector. Broad-based slowdown in demand for consumer-packaged goods products is a function of trade down, substitution and a more discerning bargain seeking consumer. Demand for needs and necessities across personal care and household products has held up better than most other consumer packaged goods products. It's too early to tell whether the popularity of the new weight loss drugs is having an effect on food and beverage volumes or if consumers are altering their budgets to reflect the still elevated consumer goods prices. Without a predictable return to positive volume growth, traditional consumer packaged goods companies will struggle to show improvement in profits and margins needed to support current relative valuation levels. Valuations are rich and momentum neutral.

Source: Chief Investment Office. All sector and asset allocation recommendations must be considered in the context of an individual investor's goals, time horizon, liquidity needs and risk tolerance. Not all recommendations will be in the best interest of all investors.

CIO THEMATIC INVESTING AS OF MARCH 5, 2024

Taking the long view, the following themes and subthemes are considered among the most powerful structural forces in the world. They are macro in nature but carry risks and reward for companies, both large and small. These themes are transformational and carry long-term implications for economic growth, the cost of capital and global earnings. Gaining exposure to these themes is a key ingredient to investing, in our view.

ARTIFICIAL INTELLIGENCE (AI)

Building on last year's Al-enthusiasm, the next act for **Generative Al** is about adoption and deployment. The promise that Al will eventually aid productivity and efficiencies while reducing costs is also hastening the need for complementary industrial and service **Robotics/Automation**. Use cases of Generative Al and robotics within **Healthcare Innovation** abound, with the potential to aid drug discovery, age-related disease treatments and gene therapies/ mapping. The massive growth in unstructured data being created and processed by machines, devices and systems is feeding **Big Data Analytics and Storage**. An ongoing migration of data and applications to **Cloud Computing** infrastructure as well as hardware providers supports the Al data boom.

DEMOGRAPHICS

Several demographic transitions serve as important arbiters of future growth. That's true about the **Great Wealth Transfer** of over \$84 trillion in assets likely to be inherited through 2045, according to Cerulli Associates. As main recipients, both the Millennials (born 1981-1996) and Gen Z (born 1997-2012) could have greater influence on consumer spending patterns and preferences. Tax treatment and business regulation continue to drive an intra-U.S. migration, while a **Global Migration** cycle is also underway given displaced populations owing to conflict, forced migration and other factors. Changing the face of consumerism globally is the **Emerging Market Consumer**, which represents a powerful middle-class cohort with rising incomes and improved health outcomes. With lengthening life expectancies globally, **Global Ageing** puts a renewed focus on healthcare, aged-care, financial, and consumer products and services. So too does the **Silver Tsunami** of ageing and wealthy Baby Boomers, who represent the bulk of consumer spending in the U.S.

INFRASTRUCTURE

Infrastructure needs today span physical infrastructure well beyond its useful life, to energy assets, both traditional and renewable. As the sought-after **Energy Transition** toward renewable energy sources such as solar, wind, hydrogen, and nuclear remain in focus, so does reliable **Energy Storage** and **Distribution** of our energy sources. If the **Future Mobility** of the global car fleet is electric, Electric Vehicle (EV) production demands more mining of copper, lithium, nickel, manganese, cobalt and graphite, etc. to produce EVs as compared to internal combustion engines. Other key investment opportunities exist given disruptions through climate related events, cyber threats, or general impairments to the **National Grid**; but also globally, the risk of scarcity/stress to resource facilities among **Water/Waste Management**.

SECURITY

Industrial Policies are in, as the "visible hand" of the government is just as prominent as the "invisible hand" of the private sector, with hundreds of billions of dollars committed from the White House to incentivize security and self-reliance of suppliers and resources. Regulation pertaining to Surveillance and adjacent technologies, as well as legislation of data privacy rights will be a topic on Capitol Hill in 2024. Of national security concern, defense spending in the years ahead likely remains elevated given ongoing Ukraine-Russia and Israel-Hamas wars in addition to simmering U.S.-China tensions. Aerospace and Defense should benefit from the remilitarization in the wake of shrinking stockpiles. Ongoing and sophisticated ransomware and data breaches bolsters Cybersecurity budgets across industries. With the commercialization of space, security extends to Space and space-based assets (such as drones, satellites, data links, weather monitoring and Global Positioning System (GPS).

POLYCRISIS

Growing conflict and crisis globally can be described as **Multipolar Disorder**, leading to unforeseen realities for the macroeconomic backdrop and markets. **Resource Protectionism** has been on the rise as the extraction, sourcing and management of the world's resources will stay in focus with commodities, metals and mining complexes already stretched. Although net zero commitments are widespread, the current path to **Decarbonization** targets remains narrow. Also at crisis levels, global debt reached a staggering \$307 trillion last year according to Institute of International Finance, putting in focus **Debt and Deficit** concerns. A million people in the U.S. have died of drug overdose since 2000 while suicide rates are at their highest level in over 80 years—All tragedies related to **Deaths of Despair**, and of particular impact to our healthcare system.

Index Definitions

Securities indexes assume reinvestment of all distributions and interest payments. Indexes are unmanaged and do not take into account fees or expenses. It is not possible to invest directly in an index. Indexes are all based in U.S. dollars.

Equity/S&P 500 Index includes a representative sample of 500 leading companies in leading industries of the U.S. economy. Although the index focuses on the large-cap segment of the market, with approximately 75% coverage of U.S. equities, it is also an ideal proxy for the total market.

Chicago Board Options Exchange (CBOE) Volatility Index (VIX) is a real-time market index that represents the market's expectation of 30-day forward-looking volatility.

Purchasing Managers' Index is a monthly indicator of U.S. economic activity based on a survey of purchasing managers at more than 300 manufacturing firms.

J.P. Morgan Global Manufacturing PMI data give a detailed look at the manufacturing sector including the pace of manufacturing growth and the direction of growth for this sector.

STOXX 600 Index is a stock index of European stocks designed by STOXX Ltd.

Nikkei 225 Index is a stock market index for the Tokyo Stock Exchange. It has been calculated daily by the Nihon Keizai Shimbun newspaper since 1950.

HFRI Fund Weighted Composite Index is a global, equal-weighted index of hedge funds with minimum assets under management of USD \$500MM which report to the HFR Database and are open to new investments.

HFRI Macro (Total) Index is when investment managers which trade a broad range of strategies in which the investment process is predicated on movements in underlying economic variables and the impact these have on equity, fixed income, hard currency and commodity markets.

Cliffwater Direct Lending Index seeks to measure the unlevered, gross of fee performance of U.S. middle market corporate loans, as represented by the asset-weighted performance of the underlying assets of Business Development Companies (BDCs), including both exchange-traded and unlisted BDCs, subject to certain eligibility requirements.

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Investing involves risk, including the possible loss of principal. Past performance is no guarantee of future results.

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The Global Wealth & Investment Management Investment Strategy Committee (GWIM ISC) is responsible for developing and coordinating recommendations for short-term and long-term investment strategy and market views encompassing markets, economic indicators, asset classes and other market-related projections affecting GWIM.

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All recommendations must be considered in the context of an individual investor's goals, time horizon, liquidity needs and risk tolerance. Not all recommendations will be in the best interest of all investors.

Asset allocation, diversification and rebalancing do not ensure a profit or protect against loss in declining markets.

Investments have varying degrees of risk. Some of the risks involved with equity securities include the possibility that the value of the stocks may fluctuate in response to events specific to the companies or markets, as well as economic, political or social events in the U.S. or abroad. Small cap and mid cap companies pose special risks, including possible illiquidity and greater price volatility than funds consisting of larger, more established companies. Investing in fixed-income securities may involve certain risks, including the credit quality of individual issuers, possible prepayments, market or economic developments and yields and share price fluctuations due to changes in interest rates. When interest rates go up, bond prices typically drop, and vice versa. Bonds are subject to interest rate, inflation and credit risks. Municipal securities can be significantly affected by political changes as well as uncertainties in the municipal market related to taxation, legislative changes, or the rights of municipal security holders. Income from investing in municipal bonds is generally exempt from federal and state taxes for residents of the issuing state. While the interest income is tax-exempt, any capital gains distributed are taxable to the investor. Income for some investors may be subject to the Federal Alternative Minimum Tax. Investments in high-yield bonds (sometimes referred to as "junk bonds") offer the potential for high current income and attractive total return, but involves certain risks. Changes in economic conditions or other circumstances may adversely affect a junk bond issuer's ability to make principal and interest payments. Treasury bills are less volatile than longer-term fixed income securities and are guaranteed as to timely payment of principal and interest by the U.S. government. Mortgage-backed securities are subject to credit risk and the risk that the mortgages will be prepaid, so that portfolio management may be faced with replenishing the portfolio in a possibly disadvantageous interest rate environment. Investments in foreign securities (including ADRs) involve special risks, including foreign currency risk and the possibility of substantial volatility due to adverse political, economic or other developments. These risks are magnified for investments made in emerging markets. Investments in a certain industry or sector may pose additional risk due to lack of diversification and sector concentration. Investments in real estate securities can be subject to fluctuations in the value of the underlying properties, the effect of economic conditions on real estate values, changes in interest rates, and risk related to renting properties, such as rental defaults. There are special risks associated with an investment in commodities, including market price fluctuations, regulatory changes, interest rate changes, credit risk, economic changes and the impact of adverse political or financial factors.

Alternative investments are speculative and involve a high degree of risk.

Alternative investments are intended for qualified investors only. Alternative Investments such as derivatives, hedge funds, private equity funds, and funds of funds can result in higher return potential but also higher loss potential. Changes in economic conditions or other circumstances may adversely affect your investments. Before you invest in alternative investments, you should consider your overall financial situation, how much money you have to invest, your need for liquidity, and your tolerance for risk.

Nonfinancial assets, such as closely-held businesses, real estate, fine art, oil, gas and mineral properties, and timber, farm and ranch land, are complex in nature and involve risks including total loss of value. Special risk considerations include natural events (for example, earthquakes or fires), complex tax considerations, and lack of liquidity. Nonfinancial assets are not in the best interest of all investors. Always consult with your independent attorney, tax advisor, investment manager, and insurance agent for final recommendations and before changing or implementing any financial, tax, or estate planning strategy.

Sustainable and Impact Investing and/or Environmental, Social and Governance (ESG) managers may take into consideration factors beyond traditional financial information to select securities, which could result in relative investment performance deviating from other strategies or broad market benchmarks, depending on whether such sectors or investments are in or out of favor in the market. Further, ESG strategies may rely on certain values based criteria to eliminate exposures found in similar strategies or broad market benchmarks, which could also result in relative investment performance deviating.

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